

CENTRAL INTELLIGENCE AGENCY

WASHINGTON, D.C. 20505

*Brook*  
*[Signature]*  
29 September 1979

MEMORANDUM FOR: Director of Central Intelligence  
Deputy Director of Central Intelligence

FROM : Helen L. Boatner  
Director, OPA

SUBJECT : Arrangements for Analysis on Cuba

1. Bruce has told me of your deep concern over the emergence of our differences on the role of the Soviet brigade in Cuba at such a late date. I share that concern, of course. But I do not think it reflects some deep-seated, endemic problem within CIA or NFAC requiring drastic action. Rather, we have been through a period during which all the individuals involved were so harried and overworked that it was virtually impossible for anyone to take a careful, thoughtful approach to the brigade issue. Moreover, we are dealing with a classic source of analytical difference - the degree to which one can or should arrive at judgements in the absence of solid evidence.

2. I am confident that the arrangements we have now made for better communications among the various individuals and entities involved will ensure that information is shared swiftly and that fundamental differences on issues involving the Soviets and the Cubans -- if they continue or new ones arise -- will be heard early and at length. We have designated individuals in Task Force Alpha and the two OPA Divisions involved

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who are responsible for ensuring that all future products on the subject are shared before they become final. The three entities are now pledged to keep one another informed regularly on what they are doing, for whom and for what purpose. And we have relaxed the formerly very close control over all work on this issue enough to accommodate these arrangements.

3. Let me add that the analysts involved are all deeply appreciative of the fact that they have been able to make their views known to both you and to Bruce.

  
Helen L. Boatner

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